

May 18, 2021

John Davison
President & CEO
PSEC Secretariat
Suite 210 - 880 Douglas Street
Victoria, BC V8W 2B7

Dear Mr. Davison,

Re: 2020/21 Executive Compensation Disclosure – Columbia Basin Trust

Enclosed please find the Executive Compensation Disclosure Report for Columbia Basin Trust (Trust) for fiscal year 2020/21.

I confirm that the Trust's Board of Directors is aware of the executive compensation paid in the prior fiscal year and that all compensation disclosed is accurate. There were no pre-employment payments made prior to the employment contracts. All compensation provided was within the Trust's approved compensation plan and complies with the Public Sector Executive Compensation Disclosure Guidelines dated April 2021.

Effective December 31, 2019, Johnny Strilaeff resigned as Acting President and CEO of Columbia Power. In prior reporting, due to this unique arrangement wherein the President and CEO of the Trust was also the Acting President and CEO of Columbia Power, compensation for the position was shared by both organizations. For purposes of Executive Compensation Disclosure, both the Trust and Columbia Power disclosed the full amount of compensation for transparency purposes.

Effective January 1, 2020, the Trust assumed full responsibility for providing administrative services to Columbia Power under a Shared Services Initiative, with the costs incurred to provide these services allocated to Columbia Power using a cost methodology approach. Columbia Power no longer has any employees therefore the full amount of compensation for the President and CEO of the Trust will only be disclosed in reports issued by the Trust.

Sincerely,



Jocelyn Carver
Chair, Board of Directors
Columbia Basin Trust

Enc. 2020/21 Executive Compensation Disclosure Report

COMPENSATION PHILOSOPHY

INTRODUCTION

This policy regarding the establishment and adjustment of salary levels shall apply to all employees of the Trust, subject to the provisions of specific employment contracts, Public Sector Employer's Council (PSEC) approvals and guidelines and budget approvals.

POLICY

1. CORE PRINCIPLES

The following core principles guide the design, implementation and administration of the Trust compensation philosophy:

- a. Performance: Compensation programs support and promote a performance based (merit) organizational culture. All salary increases are merit based.
- b. Differentiation: Differentiation of salary is supported where there are differences in the scope of the position and/or due to superior individual performance.
- c. Accountability: Compensation decisions are objective and based upon a clear and well documented business rationale.
- d. Transparency: Compensation programs are designed, managed and communicated in a manner that ensures the program is clearly understood by employees and the public while protecting individual personal information.

2. MARKET COMPARATOR GROUPS

- a. The Trust's job rate (100%) reflects the target level of compensation for each position and is set at the market average level of compensation (P50) for comparable positions. The comparator group selected includes all sectors in the BC job market including Lower Mainland, and outside BC.
- b. Salary ranges for each position correspond to a point range distribution reflected for each of the 13 salary bands. Each band has a salary range between (85%) minimum and (100%) maximum. There is an ability to pay up to (10%) above the job rate maximum for special cases (e.g. exceptional performance or market conditions). The Trust does not offer bonus, incentive, holdback or any other related compensation.

3. BENCHMARKING

- a. The Trust evaluates and compensates positions using the Korn Ferry Hay job evaluation methodology and jobs are placed into one of 13 salary grades based on the point ratings. A job is evaluated by looking at the knowledge required to do the job (whether practical or intellectual), the kind of thinking required to solve the problems which the job commonly faces, the responsibilities (accountabilities) assigned, and the work environment in which the work is performed. The Compensation Plan is approved by the Public Sector Employer's Council.

4. PERFORMANCE MERIT INCREASES

- a. Performance merit increases provide the opportunity for employees to increase their compensation to the top of their position's salary range (100%) based on an annual review of their performance in their position. The employee must have successfully completed their probationary period to be eligible for a performance merit increase. The effective dates of the performance merit increases are April 1st of each year. The Trust will fund performance merit increases within their existing budgets.
- b. For the performance review year 2020/21, the Chief Executive Officer and all Executive Directors of Columbia Basin Trust will not receive a salary increase or adjustment, in line with the directive of the Ministry of Finance.
- c. Performance merit increases are earned by demonstrating good and superior performance during the performance review period. The following guidelines will be used for performance merit increases:

Developmental: 80% - 85%

Target pay for individuals who are new or developing in the job and are not yet performing the full breadth of duties and responsibilities for the expected role level.

Market: 85 - 100 %

Target pay for employees who are fully seasoned in the job with the combination of experience and requirements needed to perform all duties and responsibilities expected of the job.

Innovative Practice: 100- 110%

Target pay for employees who consistently exceed all expectations through a unique and exceptional application of knowledge, skills and/or effort over a consistent and sustained period that justifies the use of this level.

5. CURRENT COMPENSATION INFORMATION

- a. There are 13 salary ranges. The lowest minimum (85%) salary range starts at \$37,600 and the highest maximum (100%) salary range is \$168,700.

JG	Minimum (85%)	Maximum (100%)
JG14	143,400	168,700
JG13	118,200	139,000
JG12	105,600	124,200
JG11	95,000	111,700
JG10	85,600	100,700
JG9	73,600	86,500
JG8	68,300	80,200
JG7	60,900	71,800
JG6	53,800	63,300
JG5	47,100	55,400
JG4	40,000	47,200
JG3	39,600	46,700
JG2	37,600	44,200

4. ELEMENTS OF THE TRUST COMPENSATION PLAN

a. Base Pay

b. Leave and Statutory Holidays:

a) Statutory Holidays: The Trust observes the following 12 statutory holidays:

- New Year's Day
- Family Day
- Good Friday
- Easter Monday
- Victoria Day
- Canada Day
- BC Day
- Labour Day
- Thanksgiving Day
- Remembrance Day
- Christmas Day
- Boxing Day.

- b) Vacation
 - Employees will earn vacation based on total years of service to the Trust to a maximum of 35 days per year. This accrual will continue to end of employment or until otherwise amended by mutual agreement.
- c) Special Leave
 - Eight days per year, not cumulative, for unplanned emergencies or personal obligations.
- d) Sick Leave
 - Eight days per year cumulative to a maximum of 120 days.
- e) Flex Days
 - Management roles only. Maximum of seven days per year, not cumulative. Management roles in Power Operations receive 18 days per year, not cumulative (grandfathered from Columbia Power), to be reviewed by January 2022.
- f) Earned Day Off
 - Non-management roles may increase their daily schedule to allow for time off on a regularly scheduled basis. This was suspended for the 2020/21 fiscal year due to Covid-19.
- c. Benefits include:
 - Extended Health
 - Dental
 - Life
 - Dependent Life
 - Accidental Death and Dismemberment
 - Short Term Disability
 - Long Term Disability
 - Health Spending Account
 - Maternity and Parental Supplemental Unemployment Benefits
 - Employee Family Assistance Program
 - Healthy Active Employee Policy.
- d. Pension
 - A defined benefit pension plan through the Public Service Pension Plan (PSPP) is available to all Trust employees.
 - Employees hired prior to June 30, 2012 were provided the option to receive a benefit allowance (20%) to cover pension and benefits and not subscribe to the pension and benefits plans.
- e. Retirement Allowance
 - Employees eligible to retire under the Public Service Pension Plan and who have 20 or more years of service with the Trust will receive an initial one month's salary, plus an additional one-fifth of a month more for each year of service in excess of 20 years, up to three month's salary.
 - The Trust may recognize previous service an employee had with Province of BC Government Ministries and/or other Crown Corporations of the Province of BC.

Columbia Basin Trust

Summary Compensation Table at 2021

Name and Position	Salary	Holdback/Bonus/ Incentive Plan Compensation	Benefits	Pension	All Other Compensation (expanded below)	2020/2021 Total Compensation	Previous Two Years Totals Total Compensation	
							2019/2020	2018/2019
Johnny Strilaeff, President & CEO	\$ 218,800	-	\$ 48,285	-	\$ 375	\$ 267,460	\$ 271,214	\$ 260,433
Aimee Ambrosone, Executive Director, Delivery of Benefits	\$ 164,850	-	\$ 21,922	\$ 16,238	-	\$ 203,010	\$ 191,616	
Brandon Haney, Executive Director, Power Operations	\$ 162,100	-	\$ 11,790	\$ 15,967	\$ 250	\$ 190,107	\$ 47,266	
Christine Lloyd, Executive Director, Finance & Operations	\$ 148,800	-	\$ 19,810	\$ 14,657	\$ 2,891	\$ 186,158	\$ 180,422	

Summary Other Compensation Table at 2021

Name and Position	All Other Compensation	Severance	Vacation Payout	Paid Leave	Vehicle / Transportation Allowance	Perquisites / Other Allowances	Other
Johnny Strilaeff, President & CEO	\$ 375	-	-	-	-	-	\$ 375
Aimee Ambrosone, Executive Director, Delivery of Benefits	-	-	-	-	-	-	-
Brandon Haney, Executive Director, Power Operations	\$ 250	-	-	-	-	\$ 250	-
Christine Lloyd, Executive Director, Finance & Operations	\$ 2,891	-	\$ 2,141	-	-	\$ 250	\$ 500

Notes

Johnny Strilaeff, President & CEO	<p>General Note: Statutory & Health Benefits \$48,285 includes Benefit & Pension Allowance plus statutory benefit premiums (CPP, EI, WCB). Columbia Basin Trust provided a 2% performance based increase effective April 1, 2020 for the 2019 performance year. As the executive freeze was implemented on August 31, 2020, executives will forgo standard performance based increases for the 2020/21 performance year.</p> <p>Other Note: Long Service Award 15 Years \$375</p>
Aimee Ambrosone, Executive Director, Delivery of Benefits	<p>General Note: Statutory & Health Benefits \$21,922 includes Benefit Allowance plus statutory benefit premiums (CPP, EI, WCB). Columbia Basin Trust provided a 4% performance based increase effective April 1, 2020 for the 2019 performance year. As the executive freeze was implemented on August 31, 2020, executives will forgo standard performance based increases for the 2020/21 performance year.</p>
Brandon Haney, Executive Director, Power Operations	<p>General Note: Statutory & Health Benefits \$11,790 includes Extended Health Benefits plus statutory benefit premiums (CPP, EI, WCB). This is B. Haney's first full disclosure year at the Trust. Columbia Basin Trust provided a 4% performance based increase effective April 1, 2020 for the 2019 performance year. As the executive freeze was implemented on August 31, 2020, executives will forgo standard performance based increases for the 2020/21 performance year.</p> <p>Perquisite/Other Allowance Note: Healthy Active Employee Allowance \$250</p>
Christine Lloyd, Executive Director, Finance & Operations	<p>General Note: Statutory & Health Benefits \$19,810 includes Benefit Allowance plus statutory benefit premiums (CPP, EI, WCB). Columbia Basin Trust provided a 4% performance based increase effective April 1, 2020 for the 2019 performance year. As the executive freeze was implemented on August 31, 2020, executives will forgo standard performance based increases for the 2020/21 performance year.</p> <p>Perquisite/Other Allowance Note: Healthy Active Employee Allowance \$250</p> <p>Other Note: Long Service Award 20 Years \$500</p>