

Simon Fraser University 8888 University Drive Burnaby BC V5A 1S6

June 1, 2022

Canada

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> Mr. John Davison President & CEO

Board Chair Public Sector Employers' Council Secretariat
Angie Hall Suite 210, 880 Douglas Street

Victoria, BC V8W 2B7

Chancellor

Tamara Vrooman, O.B.C.

Dear Mr. Davison

President and Vice-Chancellor

Joy Johnson

Re: Attestation for 2021-2022 Compensation Report

This letter is to attest that the Board of Governors of Simon Fraser University has been made aware of the executive compensation paid in the prior fiscal year and is verifying the compensation provided, as set out in the SFU Public Sector Executive Compensation Reporting Framework for Fiscal Year 2021-2022 (copy attached). This is within the University's approved compensation plan, as per SFU's compensation philosophy for excluded employees and executive compensation policy (copies attached).

Sincerely,

Members

Kamal Basra R. Georges Gardinetti Eric Gedajlovic

Angela George Carolyn Hanna Daniel Leznoff Rachel Ling

Mike Lombardi

Paula Martin Mike McDonald Abhishek Parmar Neelam Sahota

James B. Stewart

ohishek Parmar Angie Hall celam Sahota Chair

Board of Governors

/vr

attachments



Public Sector Executive Compensation Reporting – Fiscal Year 2021/2022

Compensation Philosophy of Simon Fraser University

Part I: Total Compensation Philosophy for SFU's Excluded and Executive Employees

The purpose of this Part is to outline SFU's philosophy as it relates to all excluded and executive employees' compensation. It is intended to guide the development, maintenance and administration of our total compensation programs based on a balance of best practices, fiscal responsibility, and the core principles as established by the Public Sector Employers Council (PSEC).

It is the objective of the University to pay its employees' salaries that are sufficiently competitive in the job market to attract and retain a high caliber of people and recognize the progression of employees as they assume the full scope and responsibility of their positions.

Core Principles:

- Total Compensation compensation is planned, developed, communicated and administered as a total rewards
 package as defined below.
- **Alignment** to the University's goal of attracting, retaining, and engaging the best qualified employees that align with the values and culture of SFU. And to the degree possible will recognize relevant total compensation plans afforded to employees governed by collective agreements.
- **Performance** recognition of the importance and value of aligning individual and team based performance contributions to the overall institution's goals.
- **Differentiation** of salary where there are differences in the scope, complexity, and responsibility of the position.
- **Equity and Fairness** alignment and consistency with internal structures and process while balancing the need for external market competitiveness. The methodology and process will ensure equal pay opportunity for work of equal value.
- **Affordability** within the Institution's financial planning framework and mandate.
- Accountability compensation decisions are objective and based upon a clear and well documented business
 rationale that demonstrates the appropriate expenditure of public funds.
- **Flexibility** ability to adapt to changing internal and external conditions.
- **Transparency** programs are designed, managed and communicated in a manner that ensures the program is clearly understood by employees, the Institution, and the public while protecting individual personal information.
- **Social Responsibility** SFU recognizes the importance of living wages and will ensure that as ongoing changes are made to compensation plans and policies, salary structures will reflect them.



Part II: Executive Compensation Policy B 10.08

Policy Authority: President and Vice Chancellor

Associated Procedure(s): Performance Reviews and Salary Advancement for Executive Officers

1.0 PRINCIPLES

- 1.1 The guiding principles of the compensation program for Executive Officers of Simon Fraser University are as follows:
 - 1.1.1 Compensation levels must achieve a balance between fair value for work and the University's ability to pay.
 - 1.1.2 Compensation levels reflect a measurement of job worth based on a composite of the skill, effort, responsibility and working conditions required to perform the work.
 - 1.1.3 Compensation levels must be competitive within the external market from which it recruits. The external market includes local, provincial and national public and private sector employers, including similar positions at other North American universities.

2.0 PURPOSE

2.1 The purpose of this policy is to establish the guidelines governing compensation for Executive Officers.

3.0 SCOPE

This policy applies to the Executive Officer positions as defined in this policy.

4.0 **DEFINITIONS**

4.1 **Compensation**

means salary and other forms of cash payments (including stipends and allowances), vacation, leaves with pay, employer-paid benefits, loans, vehicle use, car allowances, housing, tuition waivers, professional fees and any other benefit received by an Executive Officer from Simon Fraser University.

4.2 **Executive Officer**

means the President and Vice-Chancellor, the Vice-Presidents, Associate Vice-Presidents, Deans, University Secretary and General Counsel.

5.0 POLICY

5.1 Relationship to Performance

5.1.1 Other than general salary increases, adjustments to compensation are based on clearly defined individual and organizational goals that are reviewed annually.

5.2 Compliance with Legal Obligations

5.2.1 Compensation policy and practices comply with the statutory obligations of the *Employment Standards Act*, the *Human Rights Act*, the *Public Sector Employers Act* and any other employment related legislation.

5.3 Compensation on Termination

5.3.1 There is no notice or pay in lieu of notice for termination from the University for cause. When an Executive Officer is required to discontinue his/her appointment for any reason other than cause and returns to his/her former position within the University, no notice or pay in lieu of notice is paid. Termination of employment from the University for reasons other than cause will be compensated consistent with the *Public Sector Employers Act*, the *Employment Termination Standards Regulations* and prevailing legal values for executive termination.



5.3.2 The maximum amount of notice upon termination without cause for Executive Officers (non-inclusive of vacation owed) is eighteen months as prescribed by the Employment Termination Standards regulation (B.C. Reg. 379/97). Factors considered as part of the guideline include age, employability and length of service. In addition, up to one year of out-placement counseling service is paid for by Simon Fraser University. The President and Vice-Chancellor may approve arrangements for the orderly transition of benefit coverage on an individual case-by-case basis. Where there is a Board-approved contract addressing termination arrangements with an Executive Officer, the contract provisions will apply.

5.4 Conflict of Interest

5.4.1 Consistent with Policy GP 37 *Conflict of Interest*, compensation decisions are made free of conflict of interest.

5.5 Full Disclosure

5.5.1 Simon Fraser University makes regular and full public disclosure of the compensation of each Executive Officer.

5.6 Business Expenses

5.6.1 Business expenses are governed by the Administrative policy for travel and business expenses (AD 3.02 Travel and Business Expenses).

6.0 ROLES AND RESPONSIBILITIES

6.1 Approval of Compensation for Executive Officers

6.1.1 Compensation for Executive Officers is based on the preceding guidelines and is recommended for approval by the President and Vice Chancellor to the Executive and Compensation Committee of the Board of Governors. Final approval rests with the Board of Governors.

7.0 RELATED LEGAL, POLICY AUTHORITIES AND AGREEMENTS

- 7.1 The legal and other University policy authorities and agreements that may bear on the administration of this policy and may be consulted as needed include but are not limited to:
 - 7.1.1 *University Act;*
 - 7.1.2 Employment Standards Act;
 - 7.1.3 Human Rights Act;
 - 7.1.4 Public Sector Employers Act;
 - 7.1.5 Employment Termination Standards Regulations;
 - 7.1.6 Conflict of Interest (GP 37);
 - 7.1.7 Travel and Business Expenses (AD 3.02); and
 - 7.1.8 Executive Officer employment contracts.

8.0 POLICY REVIEW

8.1 This policy will be reviewed at least every three years.

9.0 AUTHORITY

9.1 This policy is administered under the authority of the President and Vice Chancellor.

10.0 INTERPRETATION

10.1 Questions of interpretation or application of this policy or its procedures shall be referred to the President and the Chair of the Board of Governors, who will jointly make a decision, which shall be final.

11.0 ASSOCIATED PROCEDURES



11.1 The procedure for this policy is:

11.1.1 Performance Reviews and Salary Advancement for Executive Officers.

Part III: Contact for media and other inquires:

Kristin Linklater Executive Director, Communications & Marketing 778-782-5988 <u>kristin_linklater@sfu.ca</u>
Tanya Morrison Director Total Compensation 778-782-4580 <u>tanya_morrison@sfu.ca</u>

Simon Fraser University

Summary Compensation Table at 2022

							Previous Two Years Totals Total Compensation	
Name and Position	Salary	Holdback/Bonus/ Incentive Plan Compensation	Benefits	Pension	All Other Compensation (expanded below)	2021/2022 Total Compensation	2020/2021	2019/2020
Joy Johnson, President	\$ 383,682	-	\$ 13,125	\$ 48,651	\$ 39,232	\$ 484,690	\$ 389,108	\$ 307,239
Joanne Curry, VP, External Relations	\$ 263,431	-	\$ 10,514	\$ 45,140	\$ 7,013	\$ 326,098	\$ 324,428	\$ 319,163
Catherine Dauvergne, Vice-President, Academic and Provost	\$ 323,887	-	\$ 14,078	\$ 29,210	\$ 50,882	\$ 418,057	\$ 132,019	
Dugan O'Neil, Vice-President, Research and International	\$ 273,599	-	\$ 12,891	\$ 27,960	\$ 13,048	\$ 327,498	\$ 291,545	
Martin Pochurko, VP, Financial & Administration	\$ 271,354	-	\$ 11,276	\$ 48,340	\$ 23,712	\$ 354,682	\$ 340,162	\$ 342,815

Summary Other Compensation Table at 2022

Name and Position	All Other Compensation	Severance	Vacation Payout	Paid Leave	Vehicle / Transportation Allowance	Perquisites / Other Allowances	Other
Joy Johnson, President	\$ 39,232	-	-	-	\$ 6,936	\$ 32,296	-
Joanne Curry, VP, External Relations	\$ 7,013	-	-	-	\$ 7,013	-	-
Catherine Dauvergne, Vice-President, Academic and Provost	\$ 50,882	-	-	-	\$ 7,282	-	\$ 43,600
Dugan O'Neil, Vice-President, Research and International	\$ 13,048	-	-	-	\$ 6,956	-	\$ 6,092
Martin Pochurko, VP, Financial & Administration	\$ 23,712	-	\$ 16,699	-	\$ 7,013	-	-

Notes

Joy Johnson, President	General Note: General Note: Term as President started on Sept 1, 2020. Annual salary is \$385,000. Prior position VP Research. Other Notes: On campus residence (April 1 to Dec.31, 2021 \$24,088; Jan 1-Mar 31,2022 \$8,208) This position met criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year on Sep. 1, 2021. Perquisite/Other Allowance Note: Housing Allowance
Joanne Curry, VP, External Relations	General Note: General Note: Term as VP External Relations started February 1, 2016. Annual salary is \$264,336. Other note: This position met criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year on Sep.1, 2021.
Catherine Dauvergne, Vice-President, Academic and Provost	General Note: General Note: Employment as VP Academic and Provost started on Nov 23, 2020. Annual salary is \$325,000. Other note: This position met criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year on Sep.1,2021. Other Note: Other earnings: amendment to originally negotiated terms to provide customary pension benefit similar to those in comparable positions and, in addition, a 10% added pension contribution. Based on guidance from tax advisors it was decided that the 10% should be made directly to the executive rather than a separate money purchase pension plan. (\$43,600 includes period of Nov. 23, 2020 to Mar. 31, 2022.) Other Note: Other earnings: amendment to originally negotiated terms to provide customary pension benefit similar to those in comparable positions and, in addition, a 10% added pension contribution. Based on guidance from tax advisors it was decided that the 10% should be made directly to the executive rather than a separate money purchase pension plan. (\$43,600 includes period of Nov. 23, 2020 to Mar. 31, 2022.)
Dugan O'Neil, Vice-President, Research and International	General Note: Promoted to VP Research & International position on July 1, 2021. Annual salary is \$285,000. Prior position Interim VP Research & International from July1, 2020 to June 30, 2021 with an annual salary \$245,000. Other note: This position met criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year on Sep 1, 2021 Other Note: Tuition Waiver
Martin Pochurko, VP, Financial & Administration	General Note: Employment as VP Finance & Administration started on September 15, 2015. Annual salary is \$272,286. Other note: This position met criteria for inclusion in the 2020/21 executive compensation freeze, which came into effect on August 31, 2020. As a result, this individual was ineligible to receive a performance-based increase for the 2020/21 performance year on Sep. 1, 2021