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May 6, 2016

Public Sector Employers' Council Secretariat Suite 210, 880 Douglas Street Victoria BC V8W 2B7

Attention: Christina Zacharuk

President and CEO

Dear Ms. Zacharuk:

On behalf of the Board of Directors of BC Assessment, attached is BC Assessment's Statement of Executive Compensation for the Fiscal Year Ending December 31, 2015.

I confirm that the Board is aware of the compensation paid to the members of the executive as outlined in the attached Statement, and that the compensation provided is within BC Assessment's approved compensation plan for members of the executive.

Sincerely,

Judy Rogers Chair

Board of Directors

British Columbia Assessment

Judy Regun

Enclosure





# **Statement of Executive Compensation**

For the Fiscal Year Ending December 31, 2015

## Introduction

BC Assessment is a provincial Crown corporation with a mandate to create uniform assessments which can be relied upon to build sustainable flourishing communities. The Board of Directors provides strategic direction, policy leadership and performance monitoring. All operational matters are the responsibility of the Chief Executive Officer.

BC Assessment establishes and maintains uniform real property assessments throughout the province, using current market data as a guide. After determining the correct classification, actual value and tax exemption status of approximately 1.95 million properties across the province, BC Assessment provides taxing authorities with an assessment roll, which lists all properties, names of the owners and the taxable values of the land and any improvements (buildings). The corporation sends an assessment notice to each person named in the assessment roll. For some properties, the assessment roll contains values that are determined in accordance with regulations and Board-approved prescribed rates and manuals. Examples include farm land and major industrial property manuals.

The real estate market creates the value that BC Assessment reports to taxing authorities and property owners. Taxing authorities determine the amount of revenue required to pay for public services, set their property tax rate and apply the rate to the assessed value of properties.

BC Assessment employs approximately 700 employees in 16 offices throughout British Columbia. The organization currently consists of 6 regions, with 15 area assessment offices located throughout the province and a head office in Victoria.

## **Compensation Discussion and Analysis**

## **Compensation Objectives**

Under Section 13 of the *Assessment Authority Act*, the Board of Directors is responsible for the appointment of the Chief Executive Officer and all other employees and for setting their remuneration. Compensation oversight rests with the Public Sector Employers' Council (PSEC) on behalf of the Minister of Finance and all compensation plans must be approved by the PSEC Secretariat.

BC Assessment has two compensation plans for excluded management employees. The first covers the Chief Executive Officer and the second includes Vice Presidents and all other excluded managers.

BC Assessment aims to maintain a management compensation program that will help attract the talent necessary to further the strategic objectives of the organization. We will also provide a compensation program that will be sufficiently attractive to provide talented employees with good reason for remaining with BC Assessment and for continuing in their efforts to enhance service to all of our customers. Our benefits strategy is to provide competitive, cost effective health and welfare benefits that will help to attract and retain qualified employees.

### Salary

The goal of the management total compensation program is to target our programs at the median of our defined external salary marketplace. Market conditions are reviewed on a regular basis. The external marketplace includes the following:

- For Assessment jobs, the key comparator market is other Canadian organizations with an appraisal or assessment function.
- For other jobs, the comparator market is based on a blended market consisting of organizations of a comparable size to BC Assessment in the BC public sector (75% weighting) and the Canadian private sector (25% weighting) as required.



Salary levels for the CEO, for executive members and all other excluded employees are determined by the Board with oversight by the PSEC Secretariat.

## **Health and Welfare Benefits**

BC Assessment provides medical, dental, extended health, short-term and long-term disability, and group life insurance benefits. Generally, these benefits are determined through negotiation with the largest employee group (the bargaining unit) and are in effect for all excluded employees, including the CEO and executive members.

#### Pension

BC Assessment is required by statute to be a member of the Public Service Pension Plan and to enrol all eligible employees and make contributions on their behalf. This includes the CEO and all executive members.

## **Vacations and Other Leaves**

Excluded employees receive an annual vacation entitlement based upon years of service, commencing at 20 days in the first year of employment up to the maximum of 35 days after 25 years of employment. In addition to this base entitlement for excluded employees, the CEO is entitled to a further five vacation days per year. All employees are entitled to 12 paid (statutory) holidays per year.

Additional paid leave is available to all employees for a variety of purposes such as bereavement, maternity/parental or to care for a sick child.

### **Retirement Allowance**

Excluded employees who retire from BC Assessment under the terms of the *Pension Act* receive a retirement allowance of approximately 1.50 days at their rate of pay on retirement for each year of public service to a maximum of 57 days.

### Car Lease

The CEO and Vice Presidents are provided a vehicle allowance or lease arrangement using the Provincial Government's guidelines for executive staff to carry out company business. The maximum monthly lease payment exclusive of tax is not to exceed \$625 per month. The executive member may elect to receive a vehicle allowance in lieu of taking a leased vehicle which is equivalent to the average lease and vehicle operating costs of \$580 per month.

WY/h	May 6, 2016	
David Highfield Acting President and Chief Executive Officer	Date	
Judy Rosen	May 6, 2016	
Judy Rogers Chair Board of Directors	Date	

## **SUMMARY COMPENSATION TABLE**

For the Fiscal Year Ending December 31, 2015

Name and Position (a)	Salary <sup>1</sup> (b)	Holdback / Bonus / Incentive Plan Compensation (c)	Benefits (d)	Pension (e)	All Other Compensation (expanded below)	2015 Total	Previous Two Years Totals	
							2014	2013
Connie Fair, President & CEO	\$196,751	-	\$13,762	\$20,701	\$24,733	\$255,947 <sup>2</sup>	\$232,032	\$232,132
Hart Mauritz, VP, Business Innovation	\$155,522	-	\$10,705	\$16,195	\$21,598	\$204,021 2	\$187,255	\$179,762
John Yannacopoulos, VP, Customer	\$149,363	-	\$12,231	\$15,521	\$22,274	\$199,389	-	-
Andy Hoggarth, VP & Executive Financial Officer	\$152,648	-	\$12,324	\$15,880	\$16,429	\$197,281	\$193,101	\$188,779
John Madden, VP, People	\$153,439 <sup>3</sup>	-	\$11,625	\$15,967	\$12,848	\$193,879	\$191,547	\$184,770
David Highfield, VP Assessment <sup>4</sup>	\$152,650	-	\$8,704	_5	\$18,557	\$179,911	\$179,230	-

Name and Position (a)	All Other Compensation	Severance (f)	Vacation payout (g)	Leave payout (h)	Vehicle / Transportation Allowance (i)	Perquisites / other Allowances (j)	Other (k)
Connie Fair, President & CEO	\$24,733	-	\$14,574	-	\$8,996	\$1,162	-
Hart Mauritz, VP, Business Innovation	\$21,598	-	\$14,215	ı	\$7,250	\$133	-
John Yannacopoulos, VP, Customer	\$22,274	-	\$11,064	-	\$9,331	\$1,880	-
Andy Hoggarth, VP & Executive Financial Officer	\$16,429	-	\$9,046	ı	\$7,250	\$133	-
John Madden, VP, People	\$12,848	-	\$5,598	-	\$7,250	-	-
David Highfield, VP Assessment	\$18,557	-	\$11,307	-	\$7,250	-	-



<sup>&</sup>lt;sup>1</sup> Salary is higher in fiscal 2015 due to 27 pay periods during the fiscal year (26 pay periods in 2014).

Increase due to vacation payout for earned but unused vacation in addition to extra pay period in 2015.

<sup>&</sup>lt;sup>3</sup> Substitution as President & CEO amounting to additional salary of \$2,298.

<sup>&</sup>lt;sup>4</sup> David Highfield, VP Assessment, was not one of the 5 highest paid Executives in 2015 although he was an Executive member.

<sup>&</sup>lt;sup>5</sup> No contribution to the pension plan (reached 35 year maximum).