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May 31, 2023

John Davison
President and CEO
Public Sector Employers' Council Secretariat
Suite 210 - 880 Douglas Street
Victoria, BC
V8W 2B7

Dear Mr. Davison:

Further to the Public Sector Executive Compensation Disclosure Guidelines, please find attached the Statement of Executive Compensation covering the fiscal 2022 period for WorkSafeBC.

In accordance with the Disclosure Checklist provided, the following information has been entered into the Labour Information Gathering and Executive Reporting (LIGER) system:

- all compensation plans and contracts for disclosed executives
- the compensation information for the top five decision making executives
- WorkSafeBC Compensation Philosophy

To complete this filing in accordance with the direction received, I provide an attestation to the following:

- The Board of Directors is aware of the executive compensation paid in the prior fiscal year.
- The compensation information being disclosed is accurate and includes all compensation paid by WorkSafeBC, foundations, subsidiaries, or any other organization related to or associated with WorkSafeBC.
- The disclosed information also includes the value of any pre- or post-employment payments made during the 12-month period before or after the term of employment.
- The compensation provided was within approved compensation plans and complies with these guidelines.

Should you have any questions regarding the details provided in the submission I would ask that you contact Nancy O'Kafka, Director Total Rewards and People Technology at 604-276-3325. Should you have any other questions, I would be happy to assist you.

Yours Sincerely,

Jeff Parr
Chair, WorkSafeBC Board of Directors

Board of Directors

Compensation Philosophy

Introduction

The Board of Directors (BOD), under its Terms of Reference, are responsible for the compensation structures for the executive level positions within WorkSafeBC (WSBC). The BOD also is responsible for the review and approval of changes proposed to the compensation programs for the management group within the organization. To guide these decisions the BOD has established this Compensation Philosophy to provide transparency and accountability to the process.

Objectives

Within the BOD's guiding principles of managing the resources of WSBC, the objectives set for the compensation philosophy are:

- To meet its mandates, WSBC must develop and retain staff with the skills, experience and knowledge required to achieve the goals and objectives established by the BOD;
- WSBC must be able to attract highly qualified individuals to join the organization to allow for current and future needs to be met; and
- The compensation program must be designed in a way which is fully aligned with the goals and objectives of WSBC to create the high performance culture required to meet these objectives.

Guiding Principles

The compensation program is based on the following foundational principles:

- **Performance** – Compensation programs support and promote a performance-based (merit) organizational culture.
- **Differentiation** – Differentiation of salary is supported where there are differences in the scope of the position within an organization, and/or due to superior individual team contributions.
- **Accountability** – Compensation decisions are objective and based upon a clear and well documented business rationale that demonstrates the appropriate expenditure of public funds.
- **Transparency** – Compensation programs are designed, managed and communicated in a manner that ensures the program is clearly understood by employees and the public while protecting individual personal information.

In addition, the following parameters have been set for the creation and maintenance of compensation programs for executive and management staff at WSBC:

- Base salaries will be competitive with salaries offered to comparable positions in other relevant organizations;
- Salary scales will reflect each job's value to the organization and ensure that salary levels are internally equitable and consistent within and across functions;
- Where appropriate, salary policy will reward individual employees for performance, skills and behaviours that are important to the organization's success.

Administration

Comparison Groups

To fulfill the guiding principles, the BOD has established the comparison groups for WSBC as the following:

- Other Workers' Compensation Boards, as selected by the Board of Directors;
- Other B.C. Crown Corporations, as selected by the Board of Directors; and
- Any other relevant comparison group(s), as selected by the Board of Directors.

The BOD recognized that the most appropriate comparisons come from the looking at the sectors where WSBC loses employees to and where WSBC recruits employees from. Given the diverse nature of positions at WSBC these pools may differ across the organization. In general, other relevant comparison groups will include the National Public Sector, the National Insurance Sector and the Provincial Private Sector. For corporate service type roles, the BC Public Sector is used as a comparator; private sector comparisons are used where there are cases of high demand talent.

Ongoing Review

To facilitate the administration of this philosophy, when directed, WSBC will retain a third party with specific expertise in the area of compensation surveys and plan development to conduct reviews of the relevant comparators to make sure that the principles of this philosophy are met.

The BOD will review existing compensation plans as a standing item on its annual agenda.

Progression

Once it is established, any movement through an approved salary range will occur only where justified by performance. A current performance evaluation showing the required levels of performance to justify such movement must be provided and reviewed before any movements are approved, in accordance with the Salary Administration Guidelines.

Summary Compensation Table at 2023

Name and Position	Salary	Holdback/Bonus/ Incentive Plan Compensation	Benefits	Pension	All Other Compensation (expanded below)	2022 Total Compensation	Previous Two Years Totals Total Compensation	
							2021	2020
Anne Naser, President and CEO	\$ 379,558	-	\$ 21,445	\$ 108,433	\$ 17,817	\$ 527,253	\$ 431,264	\$ 443,090
Brian Erickson, Head of Assess Fin & Corp Ops	\$ 175,322	-	\$ 8,996	\$ 1,861	\$ 196,288	\$ 382,467	\$ 374,377	\$ 385,546
Allan Johnson, Head of Prevention Services	\$ 289,369	-	\$ 18,112	\$ 22,250	\$ 19,049	\$ 348,780	\$ 347,169	\$ 340,137
Todd McDonald, Head of Prevention Services	\$ 261,759	-	\$ 14,393	\$ 20,291	\$ 11,568	\$ 308,011		
Ian Shaw, Head of Law & Policy	\$ 301,509	-	\$ 20,189	\$ 23,309	\$ 15,372	\$ 360,379	\$ 342,355	\$ 351,384
Todd Yule, Head of Innovation Svcs & CDO	\$ 297,085	-	\$ 19,270	\$ 23,019	\$ 11,747	\$ 351,121	\$ 335,453	

Summary Other Compensation Table at 2023

Name and Position	All Other Compensation	Severance	Vacation Payout	Paid Leave	Vehicle / Transportation Allowance	Perquisites / Other Allowances	Other
Anne Naser, President and CEO	\$ 17,817	-	-	-	\$ 7,500	\$ 10,317	-
Brian Erickson, Head of Assess Fin & Corp Ops	\$ 196,288	-	\$ 90,494	-	\$ 865	\$ 150	\$ 104,779
Allan Johnson, Head of Prevention Services	\$ 19,049	-	\$ 14,340	-	\$ 3,779	-	\$ 930
Todd McDonald, Head of Prevention Services	\$ 11,568	-	-	-	\$ 7,500	\$ 27	\$ 4,041
Ian Shaw, Head of Law & Policy	\$ 15,372	-	\$ 5,798	-	\$ 7,500	\$ 48	\$ 2,026
Todd Yule, Head of Innovation Svcs & CDO	\$ 11,747	-	\$ 1,143	-	\$ 7,500	\$ 280	\$ 2,824

Notes

Anne Naser, President and CEO	<p>General Note: WorkSafeBC provided a 4% performance-based increase effective January 1, 2022, for the 2021 performance year as per our performance review process. Retroactive to 2020, Ms. Naser participates in the DC Supplemental Executive Retirement Plan for which the notional initial contribution cost was \$66,071 in 2020, \$69,319 in 2021 and \$79,042 in 2022.</p> <p>Perquisite/Other Allowance Note: Taxable benefit is a loan repayment of relocation costs from Ms Naser's previous employer. The full amount of the loan was \$39,841 and will be forgiven on a prorated annual basis. If Ms Naser stays until at least June 1, 2024, the entire loan amount will be forgiven. The forgiven amount disclosed here represents the taxable benefit for this disclosure year, and taxable parking benefit in 2022 of \$357.</p>
Brian Erickson, Head of Assess Fin & Corp Ops	<p>General Note: Mr. Erickson retired January 31, 2022, and did not receive a performance-based increase prior to retiring. He subsequently rejoined effective February 1, 2022, on a temporary part-time (0.60 FTE) contract in the role of Head of Assessments, Finance and Corporate Operations in order to support the new CFO. In addition, he acted in the role of Head of Prevention Services from July 1 to November 30, 2022, and as Head of Assessments & Corporate Operations from December 7, 2022, to January 30, 2023. Mr. Erickson previously participated in the DB Supplemental Executive Retirement Plan for which the current service cost was \$0 for 2020, 2021 and 2022 as he is no longer eligible. Mr. Erickson received a payout from banked time he had accrued as part of the Scheduled Days Off program, reported under Vacation Payout, that was discontinued in 2005.</p> <p>Perquisite/Other Allowance Note: Taxable parking benefit in 2022 of \$150.</p> <p>Other Note: Mr. Erickson was eligible for sixteen (16) weeks' of salary in the form of retirement allowance of \$99,120, payments received in lieu of benefits while working in a temporary part-time capacity of \$5,533, and flex benefits program excess cash payout of \$126, previously reported under Statutory and Health Benefits.</p>
Allan Johnson, Head of Prevention Services	<p>General Note: Mr. Johnson's employment terminated effective June 30, 2022, and he received salary continuance in the amount of \$143,571 and benefits continuance for the period July 1 - December 31, 2022. Mr. Johnson is eligible for salary continuance until December 22, 2023, and will also be reported in the disclosure next year.</p> <p>Other Note: Flex benefits program excess cash payout of \$930, previously reported under Statutory and Health Benefits.</p>
Todd McDonald, Head of Prevention Services	<p>General Note: WorkSafeBC provided a 4% performance-based increase effective January 1, 2022, for the 2021 performance year as per our performance review process. Mr McDonald was the Chief Planning Officer from January 1 to November 30, 2022 and moved laterally to the Head of Prevention Services effective December 1, 2022.</p> <p>Perquisite/Other Allowance Note: Taxable benefit of parking \$27.00</p> <p>Other Note: Flex benefits program excess cash payout of \$4,041, previously reported under Statutory and Health Benefits.</p>

Ian Shaw, Head of Law & Policy	<p>General Note: WorkSafeBC provided a 4% performance-based increase effective January 1, 2022, for the 2021 performance year as per our performance review process.</p> <p>Perquisite/Other Allowance Note: Taxable parking benefit in 2022 of \$48.</p> <p>Other Note: Flex benefits program excess cash payout of \$2,026, previously reported under Statutory and Health Benefits.</p>
Todd Yule, Head of Innovation Svcs & CDO	<p>General Note: WorkSafeBC provided a 4% performance-based increase effective January 1, 2022, for the 2021 performance year as per our performance review process.</p> <p>Perquisite/Other Allowance Note: Taxable parking benefit in 2022 of \$280.</p> <p>Other Note: Flex benefits program excess cash payout of \$2,824, previously reported under Statutory and Health Benefits.</p>